

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The purpose of this Annual Action Plan is to provide a summary of how the City of Henderson intends on using an estimated amount of \$1,000,000 of Community Development Block Grant (CDBG) and an estimated amount of \$400,000 of HOME Investment Partnership (HOME) funds received from the U.S. Department of Housing and Urban Development (HUD) for Fiscal Year 2014. This Action Plan also outlines the City's plans for an additional \$3.1 million from other Federal, State, and local funding sources that can be used to support the CDBG and HOME objectives. The funding from these programs allows the City to provide decent housing, promote suitable living environments, and create economic opportunities for low- and moderate-income people. This Action Plan details the activities planned for housing and community development during the fiscal year starting July 1, 2014 through June 30, 2015.

### 2. Summarize the objectives and outcomes identified in the Plan

The City of Henderson seeks to achieve the following objectives & outcomes:

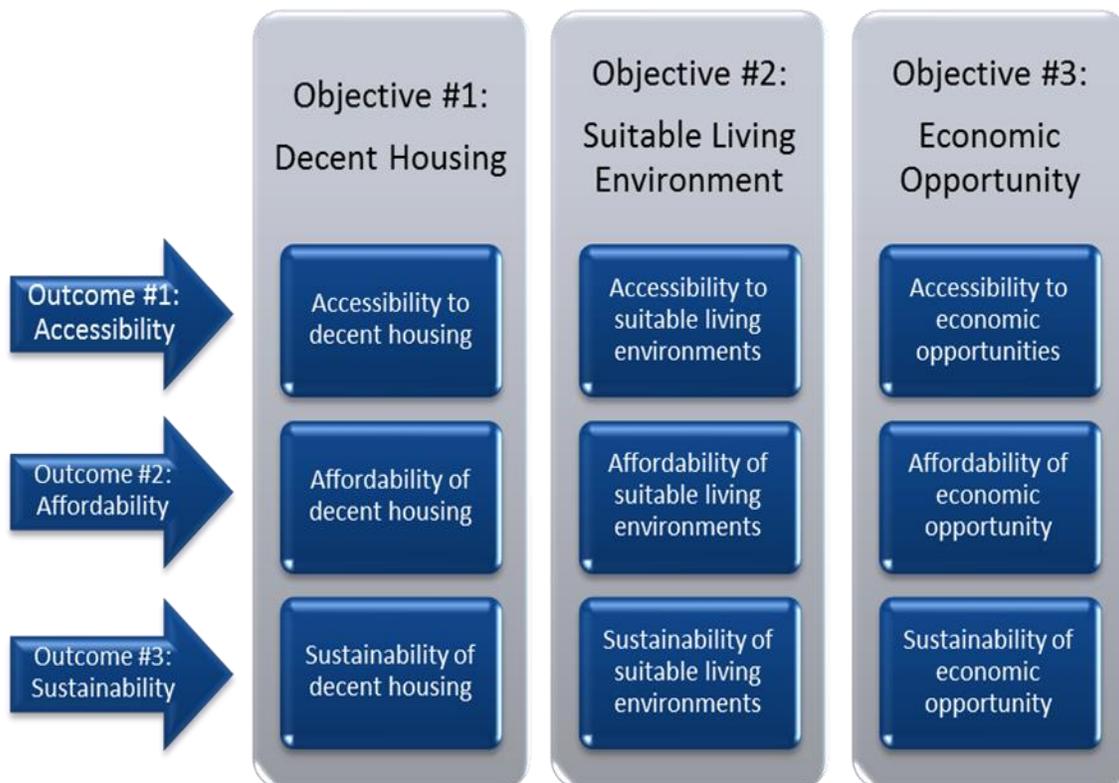
#### Decent Housing

- Increase the number of affordable housing units
- Assist first-time homebuyers with buying a home
- Assist low-income homeowners with home repairs
- Provide funding for energy efficiency improvements for low-income households
- Assist homeless individuals and families transition to stable housing

#### Suitable Living Environments

- Provide funding for transportation services to the elderly and people with disabilities
- Provide funding for safety and livability improvements in the Trailer Estates as well as other neighborhoods
- Provide funding for before- and after-school programs for children
- Provide funding for an emergency assistance program that offers nutritional services
- Provide funding for services to prevent homelessness

- Provide funding for job training to increase low- income households employability
- Provide funding for emergency needs assistance to individuals at risk of homelessness and hunger while they search for employment
- Evaluate and remove lead-hazards from homes



### **3. Evaluation of past performance**

The City has experienced some great successes with the past CDBG programs. Past performance accomplishments include:

#### Decent Housing

- 2,695 individuals were able to transition from homelessness to stable housing, including victims of domestic violence
- 3 first-time homebuyers were assisted in purchasing homes
- 18 low-income homeowners were assisted with home repairs, which allowed them to remain in their homes and reduce housing expenses
- 42 households were assisted with energy efficiency in their home
- 40 homes were evaluated for lead-based paint

#### Suitable Living Environment

- 60 households received emergency housing and utility assistance to help them remain in their existing housing
- 8,000 food boxes were provided to low-income households
- 15 visually impaired individuals were assisted to improve access to services
- 22 homeless pregnant teens received emergency shelter services
- 40 children improved their literacy and reading comprehension by attending an after-school program
- 120 seniors citizens were assisted with over 6,000 round-trip rides to help them maintain their independence
- 40 homes were evaluated for lead-based hazards and remediation assistance was provided when necessary
- Residents in the Trailer Estates neighborhood benefited from the new street lights and sidewalks
- 332 children were able to participate in after-school programs at their school
- 4 people with disabilities received respite care and supportive services in their homes

#### **4. Summary of Citizen Participation Process and consultation process**

The City of Henderson's Neighborhood Services Division follows the City's Citizen Participation Plan to provide all citizens adequate opportunity to participate in the planning, implementation, and assessment of the CDBG and HOME programs. The planning process for the 2014-2015 Annual Action Plan began on October 11, 2013, when an advertisement was published in the local newspaper notifying the public that CDBG applications were available and a technical assistance workshop would be held on October 23, 2013. Applications were due on November 18, 2013, and after staff reviewed the applications for eligibility they were released to a Program Advisory Committee (PAC) to evaluate annual CDBG applications. The CDBG PAC is a seven-member committee appointed by Mayor and City Council to review the applications, listen to presentations from the applicants, and discuss their recommendations for funding. The committee's recommendations were included in a Draft Action Plan that was available to the public for a 30-day comment period beginning March 14, 2014 to April 14, 2014, and were presented to Henderson City Council during a public hearing on April 15, 2014. No comments were received at the public hearing or during the public comment period. The Action Plan was submitted to HUD for approval on May 15, 2014.

#### **5. Summary of public comments**

No comments were received during the public comment period or during the public hearing.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

No comments were received during the public comment period or during the public hearing.

#### **7. Summary**

The City of Henderson's 2014-2015 Annual Action Plan details the activities that will occur during the year to provide decent housing and promote suitable living environments for low- and moderate-income people. Many of these programs have been funded in the past and the agencies surpassed their goals while meeting the City's objectives. The citizen participation process allowed the community an opportunity to voice their opinions and participate in the planning process. While there were no

comments received during this process, Henderson's Mayor and City Council members approved the Draft Action Plan as presented by the CDBG Program Advisory Committee.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
Lead Agency	City of Henderson	Neighborhood Services
CDBG Administrator	Mike Husted, Housing & Grants Coordinator	Neighborhood Services
HOME Administrator	Mike Husted, Housing & Grants Coordinator	Neighborhood Services

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The City of Henderson's Neighborhood Services Division, under the direction of the Community Development & Services Department, is responsible for the administration of the CDBG and HOME program and other funding sources. Neighborhood Services delivers programs that promote citizen self-sufficiency, preserve neighborhoods, and provide affordable and stable housing to Henderson residents. In order to provide better service, Neighborhood Services often collaborates with other City departments, including Public Works, Parks and Recreation, Community Development, Economic Development and the Redevelopment Agency.

Sub-recipients of the City’s CDBG and HOME funds are also responsible for administering programs covered by the Consolidated Plan. The agencies that will be working with Neighborhood Services staff during the 2014-2015 program year include:

- After-School All-Stars Las Vegas
- Andson Foundation Inc.
- Blind Center of Nevada
- Boys & Girls Club Henderson
- Club Christ Ministries
- Digital Health - St. Rose Dominican Hospital
- Giving Life Ministries
- HopeLink of Southern Nevada
- Henderson Community Foundation - Smart Connections
- Rebuilding Together of Southern Nevada
- S.A.F.E. House
- Southern Nevada Public Television
- The Shade Tree

**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Henderson consults with several local agencies to improve services to Henderson residents. The City works with the Southern Nevada Regional Housing Authority (SNRHA) on the acquisition of single-family housing units and the rehabilitation of existing affordable multi-family housing units. The City also partners with Housing for Nevada, a Community Housing Development Organization (CHDO), on the purchase of single-family homes. In addition, the City collaborates with non-profit organizations to provide social services to low- and moderate-income residents to ensure that these residents have access to affordable childcare, emergency needs assistance, health and nutritional services, and emergency and transitional shelter. Finally, the City consults with other jurisdictions on the use of CDBG, HOME, and other Federal funds.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

While Henderson has never had its own housing authority, the Southern Nevada Regional Housing Authority (SNRHA) benefits all of Southern Nevada with their regional efforts and improved coordination. This coordination between public housing agencies was enhanced in January 2010 when three local housing authorities merged to become the SNRHA. SNRHA is comprised of the housing authority staff from the Housing Authorities of Las Vegas, North Las Vegas, and Clark County. The City will continue to collaborate with the SNRHA on public housing needs.

The City of Henderson has partnered with the University of Nevada-Las Vegas (UNLV) Department of Environmental & Occupational Health and the Southern Nevada Health District (SNHD) to educate the public on Healthy Homes and lead-based hazards. In addition, the City was awarded HUD's 2013 Lead-Based Paint Hazard Control Program and will provide education and outreach, training opportunities, conduct lead-risk assessments, and Healthy Homes rehabilitation. Neighborhood Services will continue to work with the Nevada Healthy Homes Partnership to improve the health and safety of Henderson residents.

The City of Henderson is fortunate to have several social service organizations in the community. S.A.F.E. House is Southern Nevada's largest resource for women and children who are victims of domestic abuse/violence. This organization is based in Henderson but has many undisclosed locations that protect these women and children from their abusers while offering them the resources necessary to rebuild their lives. The Salvation Army is located in one of Henderson's CDBG eligible census tracts and offers nutritional resources to the community. Hopelink of Southern Nevada Family Resource Center is located in one of Henderson's mature neighborhoods and is accessible to Henderson residents in need of housing and social services. Hopelink provides referrals to a wide variety of complimentary services in southern Nevada. Henderson is also home to many other smaller organizations that provide childcare and academic resources to low income families, as well as programs that target our senior and disabled residents. In addition, social service agencies are better able to coordinate efforts through the use on the Nevada 211 system. This is a statewide effort to provide Nevada residents with the best referral services as possible. The City will continue to refer residents to these resources.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

While the City of Henderson does not receive Emergency Solutions Grant (ESG) funds, the City is an active participant with the regional Continuum of Care, along with Clark County, City of Las Vegas, City of North Las Vegas, Clark County School District, Southern Nevada Adult Mental Health Services, Nevada Homeless Alliance, Las Vegas Metropolitan Police Department, and U.S. Veterans Administration. The City of Las Vegas and Clark County receive ESG funds and have used this group to review written standards for the program. This continuum meets on a monthly basis to discuss funding, policies, and procedures for the Homeless Management Information System (HMIS).

**Describe consultation with the Continuum(s) of Care that serves the State in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

City of Henderson does not receive ESG funds.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	Southern Nevada Regional Housing Authority
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City partners with the Southern Nevada Regional Housing Authority to acquire single-family housing and rehabilitate multi-family housing units. Anticipated outcomes include increasing the availability of affordable housing.
2	<b>Agency/Group/Organization</b>	University of Nevada - Las Vegas
	<b>Agency/Group/Organization Type</b>	Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City collaborates with the University of Nevada-Las Vegas Department of Environmental & Occupational Health in public awareness and outreach campaigns to educate the public on lead-based hazards.
3	<b>Agency/Group/Organization</b>	Southern Nevada Health District
	<b>Agency/Group/Organization Type</b>	Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Lead-based Paint Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Southern Nevada Health District partners with the City of Henderson and University of Nevada-Las Vegas to provide public awareness and outreach to educate the public on the hazards of lead-based paint.
4	<b>Agency/Group/Organization</b>	AFTER-SCHOOL ALL-STARS
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for children and education services
5	<b>Agency/Group/Organization</b>	ANDSON FOUNDATION INC.
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Provides individualized tutoring for children and Improve educational services for children.
6	<b>Agency/Group/Organization</b>	BLIND CENTER OF NEVADA
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for persons with disabilities
7	<b>Agency/Group/Organization</b>	BOYS & GIRLS CLUB OF HENDERSON
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for children
8	<b>Agency/Group/Organization</b>	CLUB CHRIST MINISTRIES
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for children and education services
9	<b>Agency/Group/Organization</b>	DIGITAL HEALTH -ST. ROSE DOMINICAN
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for elderly persons
10	<b>Agency/Group/Organization</b>	GIVING LIFE MINISTRIES
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved accessibility of food for homeless and extremely low income families'
11	<b>Agency/Group/Organization</b>	HOPELINK
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HopeLink is a non-profit agency that offers services to homeless and low-income individuals and families. This agency receives funding for homelessness prevention activities that focus on maintaining housing. They also offer supportive services, such as food and employment assistance, as well as referrals to other assistance programs.
12	<b>Agency/Group/Organization</b>	HENDERSON COMMUNITY FOUNDATION
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Educates children on the dangers of cyber predators.
13	<b>Agency/Group/Organization</b>	REBUILDING TOGETHER
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved housing
14	<b>Agency/Group/Organization</b>	SAFE HOUSE
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for victims of domestic violence
15	<b>Agency/Group/Organization</b>	SOUTHERN NEVADA PUBLIC TELEVISION
	<b>Agency/Group/Organization Type</b>	Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Housing Community Development

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Provide job training to low income residents to increase employability.
16	<b>Agency/Group/Organization</b>	THE SHADE TREE
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Improved services for homeless families with children

Table 2 – Agencies, groups, organizations who participated

**Identify any Agency Types not consulted and provide rationale for not consulting**

Not applicable.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Southern Nevada Regional Planning Commission	The City's goals of helping homeless persons overlap with the goals of the Continuum of Care. Both plans focus on homelessness prevention.
Community Assessment	United Way of Southern Nevada	This assessment of the community identified the top three areas of concern being employment opportunities, public safety and healthcare.

Table 3 – Other local / regional / federal planning efforts

**Narrative (optional)**

The City works with the Southern Nevada Regional Housing Authority to acquire single-family housing and rehabilitate multi-family housing units. Anticipated outcomes include increasing the availability of affordable housing. The City also collaborates with the University of Nevada-Las Vegas Department of Environmental & Occupational Health and the Southern Nevada Health District to participate in public

awareness and outreach campaigns to educate the public on lead-based hazards. Hopelink is a non-profit agency that offers services to homeless and low-income individuals and families. This agency receives funding for homelessness prevention activities that focus on maintaining housing. They also offer supportive services, such as food and employment assistance, as well as referrals to other assistance programs. The other public service providers were consulted during the CDBG application process.

In addition to the agencies mentioned above, the City of Henderson participates in the Southern Nevada Consortium Meetings, attended by staff from the City of Las Vegas, the SNRPC Regional Initiatives Office, the local HUD office, and the Clark County Consortium, which consists of Clark County and the City of North Las Vegas. This Consortium meets bi-monthly to coordinate the use of CDBG and HOME funds, as well as ESG and other Federal funds. The agenda for these meetings includes a discussion on community development programs, housing programs, and homeless programs, in addition to planning, cross cutting regulations, and upcoming events. These meetings provide a good opportunity to consult with other jurisdictions on the application process, citizen participation schedules, consolidated plans, homelessness issues, program reporting, and other local issues.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation**

#### **Summarize citizen participation process and how it impacted goal-setting**

The City of Henderson’s Neighborhood Services Division relies on the City’s Citizen Participation Plan for CDBG and HOME programs. All of the CDBG Program Advisory Committee (PAC) meetings are open to the public, where they are invited to attend and make comments. These public meetings are held in a wheelchair accessible building and persons with special needs are asked to contact City staff if special accommodations are needed for these meetings. All PAC meetings have an agenda that is posted three business days prior to the meeting at two local recreation centers, a fire station, and the City Hall building. The agendas are also located on the City of Henderson’s Neighborhood Services website. Citizens also have the opportunity to review and comment on all Consolidated Plans, Action Plans, and Consolidated Annual Performance and Evaluation Reports (CAPER) before they are approved by City Council and submitted to HUD.

To initiate the planning process for the 2014-2015 program year, the City of Henderson published a notice to the public in the local newspaper announcing the availability of CDBG applications and the date of a technical assistance workshop. The notice was published on October 11, 2013 in English in the *Las Vegas Review-Journal* and in Spanish in *El Tiempo*, a Spanish language publication of the Review-Journal. The City also emailed this notice to all the organizations that requested to be on the CDBG notification list. The notice announced that applications were available from October 18, 2013 to November 18, 2013, on the City of Henderson’s Neighborhood Services website. On October 23, 2012, the City held a technical assistance workshop to offer guidance and answer any questions about the application process. Six (6) non-profit organizations attended.

After reviewing the 2014-2015 applications, the CDBG Program Advisory Committee (PAC) made their funding recommendations to be included in a Draft Action Plan. In accordance with the approved Citizen's Participation Plan, the City of Henderson published an advertisement on March 15, 2014 in the local newspaper to announce that the City of Henderson’s Draft Action Plan was available for review and public comment. The ad appeared in English in the *Las Vegas Review-Journal* and in Spanish in *El Tiempo*, a Spanish language publication of the Review-Journal. The ad stated that the Draft Action Plan

was available in the Neighborhood Services office located in City Hall, and in two (2) local libraries located near areas where CDBG funds were proposed to be used. The City of Henderson also posted the Draft Action Plan on the City's website, and made copies of the Plan available upon request. Lastly, the City notified the Program Advisory Committee that the Draft Action Plan was ready for review and comment.

The public comment period for the Draft Action Plan began on March 14, 2014 and ended on April 14, 2014. The City of Henderson invited the public to review the Draft Action Plan and to submit written comments to the Neighborhood Services office. On April 15, 2014, the City Council held a public hearing to discuss the Draft Action Plan for FY2014 during its regularly scheduled City Council Meeting in the Council Chambers, which is located in a wheelchair accessible building, and persons with special needs are asked to contact City staff to make special accommodations, if necessary. No comments were received during the public hearing and City Council approved the Draft Action Plan. The Action Plan was submitted to HUD for approval on May 15, 2014.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/ broad community	31 applications were received in response to the notice published on October 11, 2013.	No comments were received.	No comments were received.	<a href="http://www.legalnotice.org/pl/reviewjournal/ShowNotice.aspx">http://www.legalnotice.org/pl/reviewjournal/ShowNotice.aspx</a>
2	Public Meeting	Non-targeted/ broad community	There were six (6) non-profit agencies that attended the CDBG Application Workshop on October 23, 2013.	No comments were received.	No comments were received.	
3	Newspaper Ad	Non-targeted/ broad community	No comments were received for the ad published on March 14, 2014.	No comments were received.	No comments were received.	<a href="http://www.legalnotice.org/pl/reviewjournal/ShowNotice.aspx">http://www.legalnotice.org/pl/reviewjournal/ShowNotice.aspx</a>
4	Newspaper Ad	Non-English Speaking - Specify other language: Spanish	No comments were received for the ad published on March 14, 2014.	No comments were received.	No comments were received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Internet Outreach	Non-targeted/ broad community	No comments were received as a result of the internet outreach.	No comments were received.	No comments were received.	
6	Public Meeting	Non-targeted/ broad community	No comments were received at the public hearing on April 15, 2014.	No comments were received.	No comments were received.	

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City will utilize an estimated amount of \$1,000,000 in CDBG funds and an estimated amount of \$400,000 in HOME funds for Fiscal Year 2014, as well as \$1,450,000 in prior year CDBG funds and \$1,040,000 in prior year HOME funds. In addition to the City's CDBG and HOME funding, the City also expects resources to be available from the State of Nevada. State funding includes State HOME funds, Low Income Housing Trust Funds (LIHTF) for Welfare Set-Aside (WSA) and Tenant-Based Rental Assistance (TBRA), Weatherization, and the Nevada Department of Energy (DOE). The State has allocated \$187,000 in State HOME funds, \$44,000 in LIHTF WSA, and \$137,733 in LIHTF for Development of Affordable Housing for Fiscal Year 2014. The City's Weatherization Program will utilize a combined \$245,500 of State Weatherization funds and Nevada Department of Energy funds. The City will contribute \$120,979 of the City's general funds toward the Regional Homeless Coordination efforts.

**Priority Table**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,000,000	0	1,450,000	2,450,000	0	CDBG funds from prior year allocation will go toward code enforcement activities
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	400,000	0	1,040,000	1,440,000	0	HOME funds will be used for acquisition, homebuyer assistance, and multifamily construction

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other Lead Hazard Control	public – federal	Rehab	0	0	2,392,026	2,392,026	0	Evaluate and abate lead-based paint hazards. Support education and prevention efforts of lead poisoning
General Fund	public - local	Other	125,000	0	0	125,000	0	General funds for Regional Homeless Efforts
Other State HOME	public - state	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership	187,000	0	396,621	583,621	0	State of Nevada HOME Investment Partnership Program
Other Weatherization	public - state	Homeowner rehab Multifamily rental rehab Other	245,500	0	0	245,500	0	U.S. Department of Energy funds for Weatherization Assistance Program

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other LIHTF Affordable Housing	public - state	Housing	181,773	0	307,733	489,506	0	State of Nevada Low Income Housing Trust Fund for Affordable Housing Development
Other WestCare	public - local	Public Services Other	15,000	0	0	15,000	0	General funds provided to WestCare for Community Triage Center

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City will meet the 25% HOME match requirement by using Low-Income Housing Trust Funds (LIHTF), awarded to the City by the State of Nevada Housing Division. This will be reported in the HOME Match Report (HUD form 40107-A) and submitted with the Consolidated Annual Performance and Evaluation Report (CAPER).

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.** Not applicable.

**Discussion**

The City will utilize these CDBG and HOME funds for housing and community development activities that are inline with the goals of the Consolidated Plan. Other funding sources will assist the City in identifying and removing lead-based hazards, improving energy efficiency, and assisting with regional homeless efforts.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goal Descriptions

1	<b>Goal Name</b>	Affordable Housing
	<b>Goal Description</b>	Increase the number of affordable housing units
2	<b>Goal Name</b>	First-time Homebuyers
	<b>Goal Description</b>	Assist first-time homebuyers with purchasing a home, including down payment and closing costs
3	<b>Goal Name</b>	Transitional Services for Homeless
	<b>Goal Description</b>	Assist homeless individuals and families transition to stable housing
4	<b>Goal Name</b>	Homelessness Prevention
	<b>Goal Description</b>	Provide funding for services to prevent homelessness and encourage self-sufficiency
5	<b>Goal Name</b>	Lead-based Paint Hazards
	<b>Goal Description</b>	Provide funding to assess lead-based paint hazards and rehab at least 50 housing units
6	<b>Goal Name</b>	Sidewalk Improvements
	<b>Goal Description</b>	Provide funding for safety and accessibility improvements in the Trailer Estates neighborhood
7	<b>Goal Name</b>	Energy Efficiency Improvements
	<b>Goal Description</b>	Provide funding for energy efficiency improvements in low-income households
8	<b>Goal Name</b>	Neighborhood Facility Improvements
	<b>Goal Description</b>	Provide funding to make improvements at neighborhood facilities
9	<b>Goal Name</b>	Emergency Home Repairs
	<b>Goal Description</b>	Assist low-income homeowners with home repairs
10	<b>Goal Name</b>	Historic Preservation
	<b>Goal Description</b>	Provide funding to survey historically significant properties
11	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	Provide funding for social services, including emergency needs assistance programs

12	<b>Goal Name</b>	Services for Disabled
	<b>Goal Description</b>	Provide funding to improve services for disabled individuals and their families
13	<b>Goal Name</b>	Youth Services
	<b>Goal Description</b>	Provide funding for teen substance abuse counseling
14	<b>Goal Name</b>	Child Care Services
	<b>Goal Description</b>	Provide funding for before- and after-school programs for children and parenting skills classes for parents
15	<b>Goal Name</b>	Senior Services
	<b>Goal Description</b>	Provide funding to assist seniors in maintaining self-sufficiency

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

The City estimates that affordable housing will be provided to 27.5 extremely low-income families, 220 low-income families, and 27.5 moderate-income families.

## AP-35 Projects – 91.220(d)

### Introduction

During the 2014-2015 CDBG application period the City of Henderson received 32 CDBG applications requesting funds for various activities, including public services and public facility improvements. After initial review, none of activity was found to be ineligible under CDBG but one application was withdrawn by the applicant. The CDBG Program Advisory Committee (PAC) had a total of 31 applications to review during the application process, and after hearing presentations from all applicants, the Committee recommended funding for 19 of the 31 applicants. In the table below, the first 19 project are the projects that the committee recommended for funding. Projects 20 through 31 are the projects that the City of Henderson will be utilizing CDBG dollars to support initiatives and priorities set by the consolidated plan.

#	Project Name
1	After-School All-Stars - What's Cool After-School?
2	Andson Foundation Inc. - Andson Academics
3	Blind Center of Nevada - Road to Independence
4	Boys & Girls Club of Henderson - Wormcatcher Program
5	City of Henderson Parks & Recreation - BMI Pool ADA Improvements
6	City of Henderson Parks & Recreation - UPRR Trailhead at Burkholder Park
7	City of Henderson Parks & Recreation - BMI Pool Improvements
8	City of Henderson Parks & Recreation - Whitney Ranch Aquatic Complex ADA
9	City of Henderson Public Works - Apache Place Improvements
10	City of Henderson Public Works - South Major Avenue Neighborhood
11	Club Christ Ministries - Community Outreach Program
12	Digital Health St. Rose Dominican Hospital - Helping Hands
13	Giving Life Ministries - Emergency Assistance Program
14	Henderson Community Foundation - Smart Connections
15	HopeLink of Southern Nevada - Homelessness Prevention Program
16	Rebuilding Together - Emergency Home Repairs
17	SAFE House - Emergency Services Program
18	Southern Nevada Public Television - GOAL Workforce Edu.
19	The Shade Tree - Emergency Shelter and Transitional Housing
20	City of Henderson Housing Support & Services
21	City of Henderson Acquisition for Affordable Housing
22	City of Henderson CDBG Administration

#	Project Name
27	City of Henderson HOME First-time Homebuyer
28	City of Henderson HOME Development of Affordable Housing
29	City of Henderson HOME CHDO
30	City of Henderson HOME Rehab
31	City of Henderson HOME Administration

**Table 6 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

During the development of the 2010-2015 Consolidated Plan, Henderson citizens stated that services for victims of abuse and neglect were a high priority as well as services that assisted seniors and disable residents. Because of that, the CDBG Program Advisory Committee (PAC) adhered to the needs of the community and the priorities set in the Consolidated Plan. The highest ranked projects were S.A.F.E. House's Emergency Services program for victims of domestic violence, the Shade Tree shelter's Emergency Shelter program for homeless women and children and the Blind Center of Nevada's Road to independence program which assists visually impaired people. These programs meet the immediate needs of Henderson residents. Another priority, as identified by the community during the consolidated planning process, was the need for job creation. For this reason, the PAC allocated funding for Southern Nevada Public Television's GOAL Workforce Education program which will train low to moderate income individuals, to assist them with employment.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

<b>1</b>	<b>Project Name</b>	After-School All-Stars - What's Cool After-School?
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Child Care Services
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$7,500
	<b>Description</b>	This after-school program provides educational activities and assistance with school work to children of low-income households.
	<b>Planned Activities</b>	Activity will provide free after-school academic and enrichment programs to children in a low-income school in Henderson.
<b>2</b>	<b>Project Name</b>	Andson Foundation Inc. - Andson Academics
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Educational services for children
	<b>Needs Addressed</b>	Youth Services
	<b>Funding</b>	Community Development
	<b>Description</b>	CDBG: \$15,000
	<b>Planned Activities</b>	This project offers individualized tutoring services for children of low income families.
<b>3</b>	<b>Project Name</b>	Blind Center of Nevada - Road to Independence
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Services for Disabled
	<b>Needs Addressed</b>	Non-Homeless Special Needs
	<b>Funding</b>	CDBG: \$9,000
	<b>Description</b>	This project provides transportation services to blind and visually impaired individuals.
	<b>Planned Activities</b>	Bus rides will be provided to and from the Blind Center, as well as to the grocery store and pharmacy, as needed.
<b>4</b>	<b>Project Name</b>	Boys & Girls Club of Henderson - Wormcatcher Program
	<b>Target Area</b>	CDBG Eligible Census Tracts

	<b>Goals Supported</b>	Child Care Services
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$9,500
	<b>Description</b>	This project provides before- and after-school childcare to children of low-income families.
	<b>Planned Activities</b>	Children can participate in before- and after-school activities and are transported to and from school. They also receive meals and snacks while in the program. Activities include help with homework, arts & crafts, computers, music and games.
5	<b>Project Name</b>	City of Henderson Parks & Recreation - BMI Pool ADA Improvements
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Neighborhood Facility Improvements
	<b>Needs Addressed</b>	Community Development Non-Homeless Special Needs
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	This project will bring the BMI pool into compliance with the Americans with Disability Act (ADA) and will give individuals with disabilities improved access to the pool and surrounding areas.
	<b>Planned Activities</b>	Improvements will take place within and around the BMI Pool. The work will entail reconfiguring the restroom/locker room amenities and service counters, and ensuring the facility has accessible routes and entrances
6	<b>Project Name</b>	City of Henderson Parks & Recreation - UPRR Trailhead at Burkholder Park
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Neighborhood Facility Improvements
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$65,000
	<b>Description</b>	This project will connect a low to moderate neighborhood to an existing city feature and enhance the livability and value to that community.
	<b>Planned Activities</b>	Improvements will take place at Burkholder Park. The project will include installation of shade, seating, bike rack, and an asphalt path connecting Burkholder Park and the adjacent neighborhood to the UPRR trail.
7	<b>Project Name</b>	City of Henderson Parks & Recreation - BMI Pool Improvements
	<b>Target Area</b>	CDBG Eligible Census Tracts

	<b>Goals Supported</b>	Neighborhood Facility Improvements
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$125,000
	<b>Description</b>	This project will improve the existing aquatic facility to increase its safety and usability for the surrounding neighborhood.
	<b>Planned Activities</b>	The improvement activity will take place within the BMI pool house and pool area. The project will entail replacing the windows, doors, door frames. Rehabilitating existing surfaces to increase safety and functionality.
8	<b>Project Name</b>	City of Henderson Parks & Recreation - Whitney Ranch Aquatic Complex ADA
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Neighborhood Facility Improvements Non-Homeless Special Needs
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	This project will bring the Whitney Ranch pool into compliance with the Americans with Disability Act (ADA) and will give individuals with disabilities improved access to the pool and surrounding areas.
<b>Planned Activities</b>	Improvements will take place within and around the Whitney Ranch Pool. The work will entail reconfiguring the restroom/locker room amenities and service counters, and ensuring the facility has accessible routes and entrances	
9	<b>Project Name</b>	City of Henderson Public Works - Apache Place Improvements
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Sidewalk Improvements
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$147,225
	<b>Description</b>	This project will provide street and sidewalk improvements in the Apache Place neighborhood to improve accessibility.
<b>Planned Activities</b>	Activities will include the installation of new concrete sidewalks with ADA compliant handicap ramps. And improvement access to the current street.	
10	<b>Project Name</b>	City of Henderson Public Works - South Major Avenue Neighborhood
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Sidewalk Improvements

	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG \$208,720
	<b>Description</b>	This project will provide sidewalk improvements in the Apache Place neighborhood to improve accessibility.
	<b>Planned Activities</b>	Activities will provide new sidewalk and the construction of 67 new ADA accessible ramps.
11	<b>Project Name</b>	Club Christ Ministries - Landsman Relocation Project
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Child Care Services Youth Services
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	This project offers leadership training to children participating in an after-school literacy program. The organization will move into an established Housing Authority property to provide services.
	<b>Planned Activities</b>	Children will participate in after-school literacy and tutoring programs in addition to leadership training and community service projects.
12	<b>Project Name</b>	Digital Health, St. Rose Dominican Hospital - Helping Hands
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Senior Services
	<b>Needs Addressed</b>	Non-Homeless Special Needs
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	This project provides transportation services to seniors in Henderson. Rides are offered to and from hospitals, doctor's offices, and pharmacies.
	<b>Planned Activities</b>	Activities include transportation to and from medical appointments and pharmacies.
13	<b>Project Name</b>	Giving Life Ministries - Emergency Assistance Program
	<b>Target Area</b>	CDBG Eligible Census Tracts
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Non-Homeless Special Needs Homelessness
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	This project provides food to low-income families and individuals.

	<b>Planned Activities</b>	Activities include providing food boxes for low-income individuals and families. Boxes include canned goods, bread, and fruit & vegetables, when available.
14	<b>Project Name</b>	HopeLink of Southern Nevada - Homelessness Prevention Program
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Homelessness Prevention
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$16,500
	<b>Description</b>	This project offers assistance with rent and utilities to low-income families and individuals to maintain housing and prevent homelessness.
	<b>Planned Activities</b>	Activities include case management and assistance with rent, utilities, and security deposits.
15	<b>Project Name</b>	Henderson Community Foundation - Smart Connections
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG \$2,500
	<b>Description</b>	This project provides education to parents and children about the dangers of cyber predators.
	<b>Planned Activities</b>	Activities include presentations and workshops led by local law enforcement. Information resources to be given to parents to monitor their children's involvement in the Internet.
16	<b>Project Name</b>	Rebuilding Together - Emergency Home Repairs
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Emergency Home Repairs
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	This project provides emergency home repairs to low-income homeowners.
	<b>Planned Activities</b>	Activities include assistance with emergency repairs for homeowners, such as HVAC repair, roofing, plumbing, and electrical work.
17	<b>Project Name</b>	Rebuilding Together - Lead-Based Paint Hazard Control
	<b>Target Area</b>	Henderson Citywide

	<b>Goals Supported</b>	Emergency Home Repairs
	<b>Needs Addressed</b>	Lead-based Paint
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	This project provides services for homeowners and renters with children 5 years of age and younger who are exposed to lead-based paint hazards in their home.
	<b>Planned Activities</b>	Activities include assistance with removal or concealment of lead-based paint in order to provide a safe environment for the resident.
18	<b>Project Name</b>	SAFE House - Emergency Services Program
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	This project provides shelter and supportive services to victims of domestic violence and their children.
	<b>Planned Activities</b>	Activities include case management, shelter, and supportive services to victims of domestic violence and their families.
19	<b>Project Name</b>	Southern Nevada Public Television - GOAL Workforce Edu.
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Anti-poverty Strategy
	<b>Funding</b>	CDBG \$50,000
	<b>Description</b>	This project will provide job training and skill enhancements to low income unemployed and under employed residents.
	<b>Planned Activities</b>	Activities will include online certification training to improve occupational skills.
20	<b>Project Name</b>	SAFE House - Emergency Services Program
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$35,000

	<b>Description</b>	This project provides shelter and supportive services to victims of domestic violence and their children.
	<b>Planned Activities</b>	Activities include case management, shelter, and supportive services to victims of domestic violence and their families.
21	<b>Project Name</b>	The Shade Tree - Emergency Shelter and Transitional Housing
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	This project provides emergency shelter and transitional housing programs to homeless women and children.
	<b>Planned Activities</b>	Activities include case management, shelter and supportive services to homeless women and children
22	<b>Project Name</b>	City of Henderson Housing Support & Services
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Affordable Housing Energy Efficiency Improvements Emergency Home Repairs
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$150,00
	<b>Description</b>	This project will include emergency home repairs, energy efficiency improvements, and affordable housing programs.
	<b>Planned Activities</b>	This project includes assistance with emergency home repairs, energy efficiency improvements, and affordable housing programs.
24	<b>Project Name</b>	City of Henderson CDBG Administration
	<b>Target Area</b>	CDBG Eligible Census Tracts Henderson Citywide

	<b>Goals Supported</b>	Transitional Services for Homeless Homelessness Prevention Sidewalk Improvements Neighborhood Facility Improvements Emergency Home Repairs Public Services Services for Disabled Youth Services Child Care Services Senior Services
	<b>Needs Addressed</b>	Homelessness Non-Homeless Special Needs Community Development Barriers to Affordable Housing Anti-poverty Strategy
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Overall CDBG program administration, including salaries and related costs of grantee staff involved in program management, monitoring and evaluation.
	<b>Planned Activities</b>	Overall administration of the CDBG program
25	<b>Project Name</b>	City of Henderson HOME First-time Homebuyer
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	First-time Homebuyers
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$100,000
	<b>Description</b>	This project provides assistance to first time homebuyers
26	<b>Planned Activities</b>	Activities include assistance with down payment and closing cost, as well as assistance with rehabilitation
	<b>Project Name</b>	City of Henderson HOME Development of Affordable Housing
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$60,000
<b>Description</b>	Development of affordable housing	

	<b>Planned Activities</b>	Activities include the construction of 210 family affordable apartment units
27	<b>Project Name</b>	City of Henderson HOME CHDO
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$100,000
	<b>Description</b>	Development of affordable housing
	<b>Planned Activities</b>	Activities include the acquisition, construction, and rehabilitation of single-family homes
28	<b>Project Name</b>	City of Henderson HOME Rehab
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$100,000
	<b>Description</b>	This project will assist homeowners to make repairs to their homes using a low-interest loan
	<b>Planned Activities</b>	Activities include rehabilitation to single-family homes
29	<b>Project Name</b>	City of Henderson HOME Administration
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Affordable Housing First-time Homebuyers
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$40,000
	<b>Description</b>	Administrative costs of HOME program
	<b>Planned Activities</b>	Overall administration of the HOME program

Table 7 – Project Summary

**AP-50 Geographic Distribution – 91.220(f)**

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Henderson is located just outside Las Vegas, Nevada, in the southeast region of the Las Vegas Valley. The City has grown dramatically over the past decade and includes a population of over 275,000 residents within approximately 105 square miles. The City does not have qualified low-income census tracts for utilizing CDBG funds, but the City follows the Quartile Threshold of 32.8%. The City operated under the 43.7% Quartile from the 1990 Census which entitled the City to 10 qualified census block groups. Adjusted for the new threshold of 32.8% the City has 30 qualified census block groups throughout the City. The block groups are not in a concentrated area; however, the highest population of minorities is Hispanic and is located in the Downtown Henderson area (Townsite), Pittman area and the Victory Village area. These are the areas of major concentration for CDBG projects, as well as utilization of HOME funding for rehabilitation and first-time homebuyer programming.

**Geographic Distribution**

<b>Target Area</b>
CDBG Eligible Census Tracts
Henderson citywide

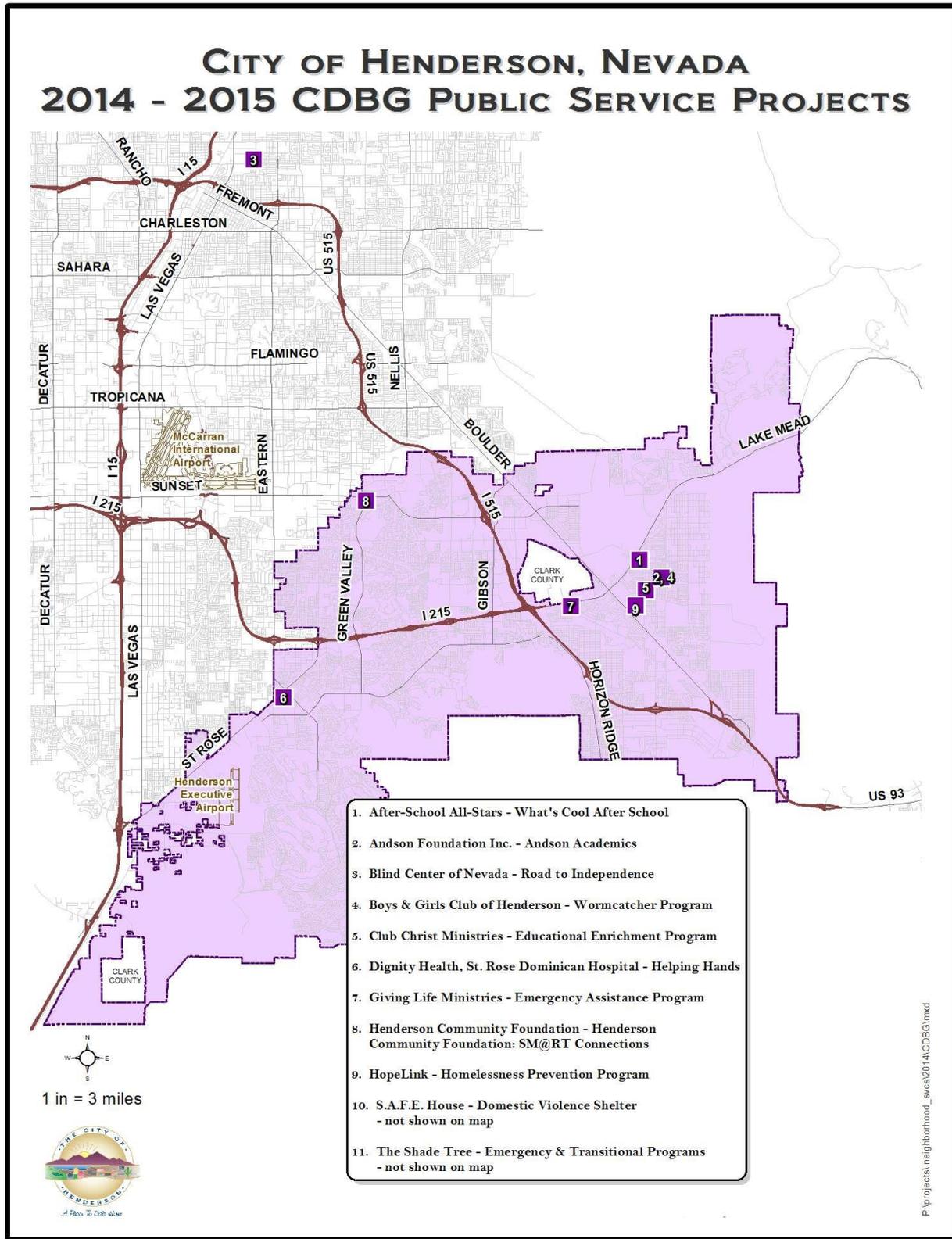
**Table 8 - Geographic Distribution**

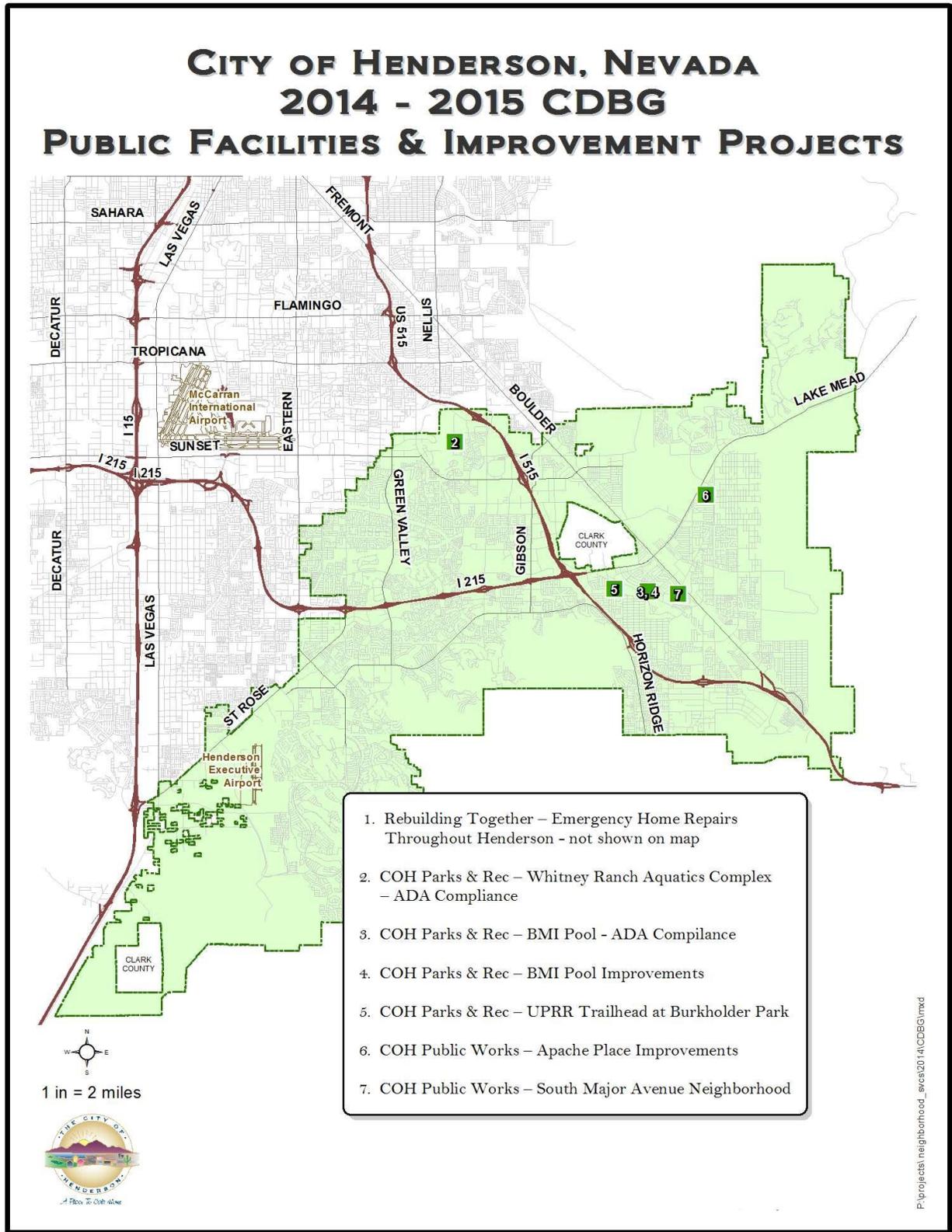
**Rationale for the priorities for allocating investments geographically**

The City of Henderson does not allocate investments based on geographic location, but on the priority needs identified by citizen input and included in the Consolidated and Strategic Plans. The majority of funds are allocated for projects in the CDBG Eligible Block Groups and the city limits of Henderson.

**Discussion**

All public facility improvement projects are located within Henderson city limits. All public service projects will benefit Henderson residents, even if they are located outside of Henderson city limits. The locations of two (2) agencies are not listed because they are shelters for homeless women and children and victims of domestic violence.





## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Henderson will utilize CDBG, HOME and LIHTF funds to increase the amount of affordable housing units, as well as help low-income residents maintain their housing. Monitoring of funding recipients providing rental housing confirmed rental inspections are being properly conducted and the units and complexes met Housing Quality Standards (HQS). The City's affirmative marketing policies and procedures mirror HUD's HOME affirmative marketing requirements and the City monitors funding recipient affirmative marketing activities. Funding recipients maintain Affirmative Marketing Certifications which include the following:

- Ensuring that all potential applicants and the general public have access to Federal fair housing laws and affirmative marketing procedures through outreach methods
- Ensuring that all persons, including persons covered by the Fair Housing Act and its amendments, have access to information about program services and available units
- Ensuring record keeping and affirmative action activities
- Assessing and reporting on affirmative marketing activities

The City proactively encourages Section 3 business concerns, as well as minority and women-owned businesses (MBE/WBE), to participate in City contracting activities. The City maintains a database of Section 3 contractors, MBE, and WBE who have expressed an interest in contracting with the City. The City posts contracting opportunities on a proprietary website and simultaneously notifies MBE/WBEs of contract opportunities.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	5
Non-Homeless	259
Special-Needs	11
<b>Total</b>	<b>275</b>

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	5
The Production of New Units	210
Rehab of Existing Units	53
Acquisition of Existing Units	7
<b>Total</b>	<b>275</b>

**Table 10 - One Year Goals for Affordable Housing by Support Type**

**Discussion**

In order to increase the supply of affordable housing, the City will provide funding to a local developer to construct 210 new family affordable apartment units. Eleven of the apartment units will be set-up for special needs residents. The City of Henderson has also partnered with the Southern Nevada Regional Housing Authority (SNRHA) under the Rental Assistance Demonstration (RAD) program to rehabilitate 100 affordable housing units at Al Landsman Gardens. These units were originally constructed in 1971 and have been standing vacant for the past two years. The City of Henderson has committed \$100,000 in federal HOME funds and State of Nevada HOME funds to reopen these units and provide more affordable housing to low-income families. The City will also assist 59 low-income residents to maintain their housing through rehabilitation programs such as weatherization assistance, homeowner rehabilitation, and emergency repair programs. The City of Henderson will award LIHTF Tenant-Based Rental Assistance (TBRA) funds to HopeLink of Southern Nevada to administer the TBRA program and provide rental assistance and security deposits for five (5) homeless Henderson residents. Finally, the City will assist seven (7) households in purchasing a home.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

While Henderson does not have its own housing authority, the Southern Nevada Regional Housing Authority (SNRHA) benefits all of southern Nevada with their regional efforts and improved coordination. This coordination between public housing agencies was enhanced in January 2010 when three local housing authorities merged to become the SNRHA, which is comprised of the housing authority staff from Las Vegas, North Las Vegas, and Clark County. The City of Henderson has developed a strong working relationship with the SNRHA over the past three years and will continue to work with them on the NSP3 program and public housing facility improvements.

### **Actions planned during the next year to address the needs to public housing**

The SNRHA manages the four (4) public housing facilities located within the City of Henderson and two (2) of those properties are in need of improvements. Al Landsman Gardens and Hampton Court Apartments have both experienced some renovations over the past two years and the City has assisted the SNRHA with their environmental review process. As mentioned earlier, The City of Henderson has partnered with the SNRHA under the Rental Assistance Demonstration (RAD) program to rehabilitate 100 affordable housing units at Al Landsman Gardens and has committed \$100,000 in HOME fund to leverage other federal and private funding. The City will continue to support the work of the SNRHA in their efforts to provide safe, decent and affordable housing. The City has also been partnering with the SNRHA on the acquisition and rehabilitation of single-family homes.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The SNRHA utilizes its Capital Fund to provide staff and resident training for the public housing programs within HUD's revised program guidelines. The SNRHA Resident Program Administrator manages and conducts resident oriented programs and Housing Management staff keeps residents abreast of new or revised regulations, policies and procedures. Staff will continue to assist, establish and support the Resident Councils. Existing councils and other resident groups are directly involved in providing input for proposed rehabilitation activities. The SNRHA will continue to coordinate seminars on the purchase of homes for interested public housing residents and Housing Choice Voucher Program (HCV)

participants. They will also provide consumer credit counseling.

The SNRHA's Family Self-Sufficiency Program continues to include families participating in either their Housing Choice Voucher Program (HCV) or Public Housing Programs. The goal of the Family Self-Sufficiency Program is to assist public housing residents in becoming economically independent by developing and working towards established goals designed to promote independence. A partnership with the State Welfare Division to coordinate these efforts with the "Welfare-To-Work" requirements, as a part of the national welfare reform, has also been implemented. The SNRHA continues its Homeownership Program which allows Family Self-Sufficiency households to use their Section 8 vouchers towards a home mortgage payment.

The City of Henderson has assisted SNRHA in purchasing nine (9) scattered site homes through the Neighborhood Stabilization Program and will continue to utilize existing funds to assist with the purchasing of additional homes. This will continue to facilitate affordable rentals to public housing residents at or below 50% of Area Median Income (AMI).

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Southern Nevada Regional Housing Authority is not designated as "troubled".

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Henderson will participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritizes assistance for families at imminent risk of becoming homeless and will award CDBG funds to a community-based partner to assist with rent and utilities in order to prevent homelessness and maintain permanent housing. Three non-profit organizations will receive CDBG funds to assist homeless persons with emergency shelter and transitional housing, including victims of domestic violence and homeless pregnant teens. The City will also participate on the Southern Nevada Regional Planning Commission's (SNRPC) Technical Working Group for the Committee on Homelessness, as well as the Continuum of Care's Evaluation Working Group.

The city is also concerned with the needs of our disabled and senior population. Two nonprofit organizations will also receive CDBG funds to assist seniors and disabled members of our community maintain their independence and increase their quality of life.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**

#### **1. Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City of Henderson is a partner in regional efforts to eliminate chronic homelessness, including the regional Continuum of Care (CoC) collaborative. The regional effort includes Mobile Crisis and OUTREACH Teams to actively seek-out chronically homeless individuals and families with children to engage them in services. The team routinely visits encampments and is successful in moving people into programs and housing. City of Henderson staff participates in these outreach efforts by participating in the annual homeless census count and conducting homeless surveys to better assess the needs and barriers that the homeless population is facing in our area.

Again this year, the City of Henderson will participate in Project Homeless Connect, an annual event to assist the homeless. Formerly called Stand Down for the Homeless, this event links

homeless individuals and families with community resources. The purpose is to provide free services to meet the immediate needs of the homeless while helping them transition from homelessness to a more stable environment. Project Homeless Connect is part of the Regional Homeless Coordination effort to address homelessness on a regionally cooperative scale. Henderson will provide free bus transportation to and from the Project Homeless Connect event. Bus transportation will be available from several locations in Henderson. The City will also participate in outreach efforts promoting the event, including advertising the event in City facilities and informing people of the event during informational visits to nutrition sites.

**2. Addressing the emergency shelter and transitional housing needs of homeless persons**

Through the City's participation in Regional Homeless Coordination efforts, the City uses a voucher program which allows homeless people to get off the streets and seek shelter. Hopelink of Southern Nevada is a local non-profit organization that provides hotel vouchers to homeless while coordinating other supportive services for them. The voucher allows homeless persons to obtain temporary hotel accommodations for a short period of time, meanwhile allowing them an opportunity to seek long-term community resources. The Henderson Police Department assists in these efforts by contacting Hopelink for hotel vouchers and case management to homeless persons encountered during calls for service. These local efforts have been coordinated with regional efforts mentioned above. Combined regional and local efforts enable homeless individuals and families to rebuild their lives.

**3. Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Henderson is an active member in the Southern Nevada Regional Planning Commission's (SNRPC) Technical Working Group for the Committee on Homelessness and is involved in the regional strategic planning effort to eliminate chronic homelessness. The strategy contains a gap analysis to identify the areas that are most in need of being addressed

and receiving attention. Lack of funding and the current national financial crisis are huge barriers to achieving these goals. The SNRPC has adopted a Southern Nevada Regional Homeless & Housing Plan, otherwise known as the *Help Hope Home Plan*, which provides guidance for regional planning efforts and reports progress toward regionally established goals.

The *Help Hope Home Plan* defines core strategies and details the following implementation schedule that we will use to make this change a reality. These strategies and their objectives, along with the activities that support them, form our local agenda to end homelessness in southern Nevada. Core strategies of the plan are based on best practices and proven methods that have decreased the incidence of homelessness in communities that are successfully implementing similar plans across the country.

Southern Nevada rolled out the *Help Hope Home* Business Case and initial Implementation Schedule in the fall of 2007. The implementation schedule is designed to contain the detailed Work Plan supporting the Business Case and identify the strategies, action steps and evaluation methodology to measure progress. After three (3) years of executing the action steps contained within the initial work plan to advance the goal of ending homelessness in southern Nevada, *Help Hope Home* has re-tooled the implementation schedule to eliminate unnecessary duplication and provide a summary overview of progress. The three key strategies are:

- **HELP - Planning for Outcomes:** Design a roadmap for change, including objectives, activities and evaluation plans for each of the key strategies that will drive community outcomes. Build the infrastructure that will deliver services, increase access to housing opportunities and support through increased collaboration and strategic alliances across the region.
- **HOPE - Closing the Front Door to Homelessness:** Prevent homelessness whenever possible. Improve the availability of prevention programs, expand the types of prevention strategies, and evaluate their effectiveness in preventing homelessness. Provide people at risk for homelessness with wraparound services. Improve access to wrap-around mainstream services that link clients to services and community support to keep the client in safe, affordable housing and

address health and wellness issues.

- **HOME - Opening the Back Door out of Home:** Rapidly re-house people who become homeless. Expand the availability of affordable permanent housing and improve access to sustainable housing options. Implement the transition from the existing tiered shelter system to a system that focuses on providing housing.

The Regional Homeless Coordination group plays the central role in coordinating efforts to address chronic homelessness. The Continuum of Care process is developed and managed through Regional Coordination, ensuring funding applicants and funding recipients are coordinating efforts and targeting identified community needs. Protocols are developed through this coordinated effort and Inter-local Agreements among the jurisdictions document regional commitment to following developed protocols. Utilization of the Homeless Management Information System (HMIS) is now being mandated by other local funding sources which enhances coordination.

The City of Henderson will be contributing \$200,000 of State of Nevada LIHTF TBRA funds to support a statewide effort to offer critical services to people who experienced chronic homelessness and have co-occurring mental health and substance abuse disorders. The City will join other local municipalities in a collaborated effort to support the CABHI-State Fund project to provide permanent housing, evidence-based treatment and critical support services to a growing number of our vulnerable chronic homeless population. In Southern Nevada, 70 chronic homeless clients with co-occurring disorders will receive intensive case management from Help of Southern Nevada, which is a well-established nonprofit organization. Help of Southern Nevada will use a housing first and harm reduction model and will be partnering with Community Counseling Service, WestCare Nevada, Southern Nevada Adult Mental Health, Straight from the Streets and Clark County Social Services to assist the needs of our homeless.

- 4. Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections**

**programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City prioritizes assistance for families at imminent risk of becoming homeless. The City collaborates with community-based partners to secure emergency housing and utility resources to help at-risk households maintain existing housing. The City actively participates in regional allocations of United Way Immediate Needs funding, the Emergency Food & Shelter Program, and Low-Income Housing Trust Fund (LIHTF) initiatives to help bring resources to the jurisdiction and its residents.

The City of Henderson partners with HopeLink of Southern Nevada, United Way, and the Internal Revenue Service to provide free tax assistance to low-income families through the Volunteer Income Tax Assistance (VITA) program. The goal of the VITA program is to maximize tax refunds and assist low to moderate income households to remain self-sufficient. In addition, the City funds emergency nutritional programming for low-income persons and case management efforts to assist individuals and families at imminent risk of homelessness, including victims of domestic violence and homeless pregnant teens. The City also collaborates with community-based partners such as Consumer Credit Counseling Services, Nevada Fair Housing, Women’s Development Center, Housing for Nevada, Nevada Bankers Collaborative, and Legal Aid Center of Southern Nevada in providing outreach, education, and counseling assistance to people coping with bankruptcy and foreclosure issues.

## **Discussion**

The City plays an active role in Regional Homeless Coordination efforts and will continue to work with community partners to address the needs of homeless individuals and families. Funding will be awarded to local non-profits to assist with homelessness prevention activities, as well as emergency shelter and transitional housing.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

In an effort to remove barriers to affordable housing, the City of Henderson will serve as the lead agency for Southern Nevada Strong, a new regional planning effort that will focus on issues facing our community, including safe and affordable housing. The City will also offer incentive programs for down-payment assistance and will work with developers to construct new affordable housing units.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City of Henderson is serving as the lead agency for Southern Nevada Strong, a regional planning project funded through HUD's Office of Sustainable Communities. The Housing Task Group is charged in part with encouraging development of a wider variety of housing types, with an emphasis on improving access for under-represented or marginalized groups. This group comprised of developers, community leaders, and subject matter experts, will utilize extensive community outreach to identify the existing public policies and other issues that may need to be addressed to accomplish this along with recommended implementation measures. Draft recommendations from the group are anticipated to be available in 2014.

In addition to being the lead agency for Southern Nevada Strong, the City also offers incentive programs such as the First-Time Homebuyer which offer down-payment assistance to low-income households. As for new units of affordable housing, City will continue to collaborate with non-profit and for-profit developers to produce affordable rental housing. A for-profit developer is working with the City to construct 210 new family affordable apartment units during the 2014-2015 year.

### **Discussion**

Through the work of the Housing Task Group, the City will further identify barriers to affordable housing and strategies to remove these barriers. The City will also work with developers to increase the supply of affordable housing and encourage the use of incentive programs to offer down-payment assistance.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

The City of Henderson will collaborate with community partners to provide affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, maintain an institutional structure, and enhance coordination with public housing and social service agencies.

### **Actions planned to address obstacles to meeting underserved needs**

The largest obstacle the City faces in meeting underserved needs is the limited funding available from federal, state, and local sources. With limited funding, the City must rely on community partners to leverage resources to address priority needs. The City will continue to identify additional funding resources and community partners to assist with prioritized needs. In addition, the City will continue the collaborative efforts with other jurisdictions to improve serving these needs.

As an entitlement recipient of CDBG and HOME funds, the City of Henderson is required to provide business opportunities to minority and women-owned businesses (MBE/WBE) in connection with the activities funded through the CDBG and HOME grants. This requirement is applicable to contracting and subcontracting opportunities funded in whole or in part with Federal housing and community development assistance provided to the City as a grantee. To comply with these requirements, the City proactively encourages Section 3 business concerns, as well as MBE/WBE firms to participate in City contracting activities. The City maintains a database of Section 3 contractors, minority- and women-owned businesses who have expressed an interest in contracting opportunities. The City posts contracting opportunities on a proprietary website and simultaneously notifies MBE/WBEs of contract opportunities.

### **Actions planned to foster and maintain affordable housing**

The City will be assisting income-qualified homebuyers through the First-Time-Buyers. Existing market-rate units will be acquired, rehabilitated, and resold as affordable units through a Community Development Housing Organization (CHDO) community-based partner. Income-qualified residents will be assisted in maintaining their existing affordable units through the Homeowner Rehabilitation, Weatherization, Emergency Repair programs as well as through CDBG funding to community partner,

Rebuilding Together. The City has provided gap financing to a for-profit developer to create 210 new units of affordable rental family apartments.

In addition to the City's allocations of CDBG and HOME funds, the City anticipates utilizing State HOME pass-through funds, State Low Income Housing Trust Fund (LIHTF) allocations to assist in Tenant-Based rental assistance, emergency rent/mortgage and utility assistance, as well as State Base Weatherization and DOE Weatherization funds as leverage to federal resources in achieving affordable housing goals.

The City completed an Analysis of Impediments to Fair Housing (AI) in January 2010. The AI identified the following impediments:

- A lack of complaint data collection necessary to perform analysis of fair housing complaints
- Citizens lack of knowledge of fair housing rights & responsibilities
- Lack of adequate supply of affordable housing
- Citizen resistance to group homes
- Potential predatory and/or unfair lending issues

In responding to the identified impediments, the City will continue communication with the local HUD Fair Housing and Equal Opportunity (FHEO) office examining complaint data on the number and type of fair housing complaints received from our community. The City will analyze data in an effort to respond to trends and required actions as may be necessary. The City will review any and all group home licensing applications and note potential neighborhood resistance and facilitate appropriate communications as required. The Nevada Legislature meets on a bi-annual cycle and the City is monitoring potential changes to Nevada Statutes regarding community and group homes. Legislative changes could result in updates to the City's code.

The City has contracted with Silver State Fair Housing to assist with Fair Housing education and outreach to housing providers and the community as a whole. The organization has been in the State of Nevada for 25 years and will assist the city with providing additional resource for residents to obtain guidance on fair housing rights. Silver State Fair Housing will launch an advertising campaign, making sure that our community is well aware of their rights and fair housing resources. They will conduct classes for housing providers and community residents, conduct testing to see if our housing providers are

knowingly discriminating against residents, maintain a fair housing complaints hotline and assist residents who have been discriminated against.

The City of Henderson is the lead agency for the Southern Nevada Regional Planning Commission (SNRPC) in a \$3.5 million dollar Sustainable Communities grant. The regional effort is called Southern Nevada Strong and this grant provides the resources to conduct in-depth research and community engagement efforts to look at issues facing our community and propose collaborative solutions.

In response to one of the requirements of the Sustainable Communities grant the City could meet the minimum requirement of participating in a Fair Housing Equity Assessment (FHEA) which specifically analyzes race and ethnicity data. However, the City has chosen to participate in a regional AI which would potentially provide a more comprehensive analysis of regional impediments and additional recommendations for improving access to fair housing in our jurisdiction. The regional AI is projected to be completed this year (2014) and its recommendations will be presented to the Henderson city Council. Then the City will work with Silver State Fair Housing to develop a plan to address any impediments found in our jurisdiction.

Our community faces significant challenges related to employment, education, health, property values and traffic congestion. Southern Nevada Strong will create a regional plan that coordinates housing, transportation and the economy together and position us to compete for state and federal funding, as it becomes available, to make these plans and projects a reality.

Southern Nevada residents spend about 25% of their household income on transportation. We can lower these costs and save government resources by creating communities where businesses, housing, schools and stores are located closer together and are served by transit. Through land use and public infrastructure investments, public agencies influence private sector decisions about where to invest in real estate and grow businesses we can build a foundation for long-term economic success and community livelihood by better integrating: reliable transportation, safe and affordable housing, and job opportunities throughout Southern Nevada.

For several years the City conducted surveys of residential neighborhoods to identify potentially historically significant structures. The City is the recipient of a National Park Service Historic Preservation Fund grant to develop a Citywide Historic Resources Plan. The plan took two (2) years to complete and the completed Plan will guide future efforts and insure identification and long-term preservation of our historic resources. This plan will be presented to the planning commission and the Henderson City Council in June 2014. The City has also applied for 2014-2015 National Park Service funding to revise the city's historical context and to conduct additional surveys in the downtown redevelopment area. This funding will assist the city's ongoing efforts to preserve our historical neighborhoods.

### **Actions planned to reduce lead-based paint hazards**

Lead poisoning is a serious health concern, and can be especially dangerous for young children with repeated exposure to lead sources. A person can be exposed to lead in a variety of ways. According to the Southern Nevada Health District's (SNHD) Childhood Lead Poisoning Prevention Program, common sources of lead include soil, especially in dense urban areas, paint chips from interior and exterior paint in homes built before 1978, and household dust & debris from older building renovations. Lead can also be found in contaminated drinking water, usually the result of leaks in homes that have lead pipes, brass fixtures, and/or brass valves. There are also other sources of lead hazards that are non-paint based, which include imported cosmetics, candy and toys; pottery and ceramics; and homework and hobby activities such as remodeling, radiator repair, or use of an indoor firing range.

The City of Henderson will continue collaborations with the University of Nevada – Las Vegas (UNLV) Department of Environmental & Occupational Health and the Southern Nevada Health District (SNHD) and its partner agencies in public awareness and outreach campaigns to educate the public on lead-based hazards, in addition to providing all testing and abatement data. Neighborhood Services will continue collaborating with the Nevada Healthy Homes Partnership and incorporate referral procedures within existing rehabilitation programs. The City will continue testing pre-1978 homes of all residents requesting/receiving housing assistance from the City. The City will provide participating owners with educational materials, as well as financial assistance to identify and abate hazards. The Southern Nevada Regional Housing Authority (SNRHA) has tested all public housing units within this jurisdiction

and they are lead-free.

In addition, the City has received a grant from HUD's 2013 Lead-Based Paint Hazard Control Program. This grant is a three (3) year grant that will allow the city to evaluate 70 units for lead-based paint hazards, implement 35 lead hazard controls, evaluate 40 units for healthy homes hazards, implement 20 healthy homes hazard control and support childhood lead poisoning prevention efforts in Clark County to 525 families. The city will education the community through encouraging blood lead screenings for young children, providing lead poisoning prevention education and conducting risk assessments for units with children having elevated blood lead levels. The outreach will focus on target area and including those who qualify for HUD Section 3 designation. This award will help address a significant hazard in our community.

### **Actions planned to reduce the number of poverty-level families**

As previously described, the housing crisis and economic recession has left Southern Nevada as one of the hardest hit areas of the country. Area unemployment has been as high as 14% with current rates at 9.3% while the national average rate is 6.6%, and estimates are the local economic recovery is likely to lag behind the rest of the country. Jobs and education programs are required to reduce the number of poverty level families and the City of Henderson will continue to promote efforts that incorporate local and regional economic development and supportive services to assist extremely low- and low-income residents achieve self-sufficiency. The City will also continue to encourage CDBG applications from non-profit agencies for programs that promote self-sufficiency and economic independence.

The Workforce Investment Act of 1998 created a streamlined workforce development system channeling federal funds earmarked for training, apprenticeships and other resources to couple workers with employers. The City will continue to partner with Southern Nevada Workforce Connection (SNWC) who works with relevant agencies and organizations to connect those looking for work with the best resources available so that they can make a difference in their own lives. Workers who need jobs, additional skills or related workforce information, and employers who need skilled workers or assistance with workforce concerns are assisted through SNWC. Through programs such as Adult & Dislocated Worker and Prisoner Reentry, and specific sector-targeted programs such as Green Economy and Healthcare, SNWC works with both employers and job seekers in making appropriate "matches". A key

component of SNWC is Nevada JobConnect, a “one stop” model for employment services, and a JobConnect Center is located in downtown Henderson. Nevada JobConnect is a significant component in providing outreach, training and job placement services to residents. In addition, the College of Southern Nevada offers a large selection of programs for low-income residents at their Division of Workforce and Economic Development. With two of their campuses located in Henderson, the Division offers training programs and classes to develop new skills and improve opportunities for career advancement.

The City is an active partner in the Volunteer Income Tax Assistance (VITA) program. In keeping with the goal of helping low-income families become self-sufficient and save money for the future, many City employees volunteer in providing free federal tax return preparation and taxpayer assistance in claiming the Earned Income and Child Care Tax Credits. The Earned Income Tax Credit (EITC) is the largest federal aid program for working families, providing more money to working families than food stamps and Temporary Assistance to Needy Families (TANF) combined. The program has the potential to lift many working families out of poverty but it is estimated that up to 25% of eligible taxpayers do not take advantage of the credit. The City has partnered with community based organizations in promoting the program, which helps residents avoid high-cost preparation fees and expensive refund anticipation loans.

The City’s active collaboration with the Southern Nevada Regional Homeless Coordination will continue throughout implementation of the Hearth Act of 2009 and the Emergency Solutions Grant (ESG) Program as these initiatives are expected to be beneficial supportive lifelines in our community.

### **Actions planned to develop institutional structure**

During the next year, the City of Henderson will continue to work together with other local jurisdictions and non-profit organizations to maintain an institutional structure. The lead agency, Neighborhood Services, will work on behalf of the City of Henderson to administer the CDBG, HOME, and NSP programs, and will be working closely with other City departments, such as Public Works, Parks & Recreation, Community Development, Economic Development, and the Redevelopment Agency.

In addition to these City departments, other jurisdictions will also be a factor in this process. The City is

part of a consortium that includes Clark County, City of Las Vegas, City of North Las Vegas, Boulder City and City of Mesquite. This consortium meets on a bi-monthly basis to discuss issues regarding CDBG, HOME, ESG, HOPWA, and other federal programs. These meetings usually cover such topics as the application process, citizen participation schedules, consolidated plans, homelessness issues, program reporting, upcoming events and local issues.

Non-profit organizations are also an important component of the institutional structure. There are 18 non-profit organizations receiving CDBG funding from the City of Henderson for FY 2013, and each of these organizations offers a unique service to the Henderson community.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

While Henderson has never had its own housing authority, the Southern Nevada Regional Housing Authority (SNRHA) benefits all of southern Nevada with their regional efforts and improved coordination. Coordination between public housing agencies was enhanced in January 2010 when three local housing authorities merged to become the SNRHA. SNRHA is comprised of the housing authority staff from the Housing Authorities of Las Vegas, North Las Vegas, and Clark County. The City will continue to collaborate with the SNRHA on public housing needs.

The City of Henderson is fortunate to have the Hopelink of Southern Nevada Family Resource Center located in one of its mature neighborhoods. This agency is accessible to Henderson residents in need of housing and social services. Hopelink provides referrals to a wide variety of complimentary services in Southern Nevada. To further improve coordination between social service agencies, Hopelink will facilitate quarterly meetings at their office and will invite other community partners to discuss their programs. In addition, social service agencies are better able to coordinate efforts through the use of the Nevada 211 system. This is a statewide effort to provide Nevada residents with the best referral services as possible. The City will continue to refer residents to these two resources.

### **Discussion**

The City of Henderson Neighborhood Services staff has developed policies and procedures to monitor each agency receiving CDBG and HOME funding to ensure compliance with Federal regulations. City staff will conduct both desk reviews and on-site monitoring visits for organizations receiving CDBG

funds. Each CDBG subrecipient is required to submit a monthly report describing the activities of the program for that month and the number of clients served, including demographic data. Staff will review these reports to monitor the progress being made toward project goals and outcome measurements. Backup documentation is also required with any requests for reimbursement and these documents are reviewed to ensure compliance with CDBG program requirements, including timeliness of expenditures. On-site monitoring visits will be scheduled periodically to review several areas of activity, including client records; organization policies and procedures; accounting systems and records; budget management; property records; timely expenditures; and other Federal requirements. In addition, the City conducts site visits to ensure compliance with Davis-Bacon wage requirements related to construction projects and reviews documentation to ensure requirements are met.

The City has also adopted a HOME monitoring plan for multi-family housing units to ensure compliance with Federal regulations. Desk reviews are completed on an annual basis to determine if performance measures are being met and to identify any potential problems. Compliance reports are required on an annual basis and are inspected during the desk review. On-site monitoring visits are conducted at the multi-family properties and HOME-assisted units are inspected to ensure compliance with housing regulations. Written notification of the results of the monitoring visit will be sent to the property manager, and if necessary, will provide a timeframe for corrective actions.

Subrecipients will receive training and technical assistance from City staff to guarantee that they understand the program requirements. Technical assistance will be customized and intensified as necessary to support any struggling sub-recipients and bring them into compliance. In the event that technical assistance fails to produce full compliance, written notification will be sent to the agency's leadership and further examination may lead to withholding of funds or a demand for repayment.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

The City of Henderson does not anticipate any program income being generated from CDBG projects.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)  
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will meet the 25% HOME match requirement by using Low-Income Housing Trust Funds (LIHTF), awarded to the City by the State of Nevada Housing Division. This will be reported in the HOME Match Report (HUD form 40107-A) and submitted with the Consolidated Annual Performance and Evaluation Report (CAPER).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

All guidelines and requirements that address resale or recapture, as required in §92.254 of the HOME rule, are outlined in the City of Henderson's Affordable Housing Programs Operating Procedures and a recapture provision is included in all program agreements. The City's HOME agreements state that "recapture restrictions will apply for the HOME-assisted dwellings, such that if the property is sold, or ownership is otherwise transferred, within the restricted period, the HOME funds will be recaptured by Owner/Developer, to be utilized for further HOME eligible projects". The City does not have a resale provision. All expended HOME funds are for home ownership activities and shall be repaid upon sale of the property. In the event of a foreclosure the City will recapture funds from available net proceeds.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture provisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's Affordable Housing Programs Operating Procedures and included as conditions in HOME funding agreements. Recapture occurs within the affordability period and recaptured funds will be used for additional HOME eligible activities.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Henderson does not use HOME funds to refinance existing debt on a multifamily housing rehabilitation projects.

### **Glossary of Common Acronyms & Abbreviations**

AI	Analysis of Impediments
BLM	Bureau of Land Management
CAPER	Consolidated Annual Performance and Evaluation Report
CDBG	Community Development Block Grant
CHDO	Community Housing Development Organization
CoC	Continuum of Care
COH	City of Henderson
CPMP	Consolidated Plan Management Process
DOE	Department of Energy
ESG	Emergency Shelter Grant
EITC	Earned Income Tax Credit
FHEO	Fair Housing and Equal Opportunity
FY	Fiscal Year
HMIS	Homeless Management Information System
HOME	HOME Investment Partnerships Program
HOPWA	Housing Opportunities for People with HIV/AIDS
HPRP	Homelessness Prevention and Rapid Re-housing Program
HUD	U.S. Department of Housing and Urban Development
LIHEA	Low Income Home Energy Assistance program
LIHTF	Low Income Housing Trust Funds
NAHRO	National Association of Housing & Redevelopment Officials
NSP	Neighborhood Stabilization Program
NSP3	Neighborhood Stabilization Program 3
PAC	Program Advisory Committee
SNHD	Southern Nevada Health District
SNRHA	Southern Nevada Regional Housing Authority
SNRPC	Southern Nevada Regional Planning Commission
SNWC	Southern Nevada Workforce Connection
TBRA	Tenant Based Rental Assistance
TCAP	Tax Credit Assistance Program